



Board of Governors of the Guildhall School of Music and Drama

Date: MONDAY, 23 JULY 2018

Time: 1.45 pm

Venue: COMMITTEE ROOMS - 2ND FLOOR, WEST WING, GUILDHALL

Members:

Vivienne Littlechild (Chairman)	Marianne Fredericks
Deputy John Bennett (Deputy Chairman)	Shreela Ghosh
Randall Anderson	Gareth Higgins
Sir Andrew Burns	Michael Hoffman
Deputy Michael Cassidy	Ann Holmes
John Chapman	Jeremy Mayhew
Christina Coker O.B.E.	Graham Packham
Felicity Chilton	Alderman William Russell
Professor Geoffrey Crossick	Andy Taylor
Stuart Fraser	Lynne Williams

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Lunch will be served in the Guildhall Club at 1pm
N.B. Part of this meeting could be the subject of audio or visual recording

John Barradell
Town Clerk and Chief Executive

AGENDA

Those items which it is proposed can be approved or noted without discussion are marked with a star (*). It is open to any Governor to request that an item be unstarred and subject to discussion. Governors may inform the Town Clerk of this request prior to the meeting, or the Chairman at the start of the meeting.

Part 1 - Public Agenda

1. **APOLOGIES**

2. **MEMBERS' DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA**

3. **PUBLIC MINUTES**

To agree the public minutes and summary of the meeting held on 24 May 2018.

For Decision
(Pages 1 - 10)

4. **PUBLIC MINUTES OF THE AUDIT & RISK MANAGEMENT COMMITTEE**

To receive the public minutes of the Audit & Risk Management Committee held on 6 July 2018. TO FOLLOW

For Information

5. ***PUBLIC MINUTES OF THE REMUNERATION COMMITTEE**

To receive the public minutes of the Remuneration Committee held on 12 July 2018. TO FOLLOW

For Information

6. **OUTSTANDING ACTIONS**

Report by the Town Clerk.

For Information
(Pages 11 - 12)

7. **PRINCIPAL'S PUBLIC REPORT**

Report by the Principal.

For Information
(Pages 13 - 20)

8. **CARBON REDUCTION KPI**

Report by the Director of Operations and Buildings.

For Information
(Pages 21 - 24)

9. **ASSURANCES: ACADEMIC QUALITY AND STANDARDS**

Report by the Principal.

For Decision
(Pages 25 - 32)

10. **MA IN TRAINING ACTORS - CLOSURE STRATEGY**

Report by the Principal.

For Information
(Pages 33 - 38)

11. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE BOARD**

12. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT**

13. **EXCLUSION OF THE PUBLIC**

MOTION - That under Section 100A(4) of the Local Government Act 1972, the public be excluded from the meeting for the following items of business on the grounds that they involve the likely disclosure of exempt information as defined in Part I of Schedule 12A of the Local Government Act.

Part 2 - Non Public Agenda

14. **NON PUBLIC MINUTES**

To agree the non-public minutes of the meeting held on 24 May 2018.

For Decision
(Pages 39 - 42)

15. **NON PUBLIC MINUTES OF THE AUDIT & RISK MANAGEMENT COMMITTEE**

To receive the non-public minutes of the Audit & Risk Management Committee held on 6 July 2018. TO FOLLOW

For Information

16. ***NON PUBLIC MINUTES OF THE REMUNERATION COMMITTEE**

To receive the non-public minutes of the Remuneration Committee held on 12 July 2018. TO FOLLOW

For Information

17. **PRINCIPAL'S NON-PUBLIC REPORT**

Report by the Principal.

For Information
(Pages 43 - 52)

18. **NON PUBLIC QUESTIONS ON MATTERS RELATING TO THE WORK OF THE BOARD**

19. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT AND WHICH THE BOARD AGREE SHOULD BE CONSIDERED WHILST THE PUBLIC ARE EXCLUDED**